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Shanghai JinJiang International Hotels Development  
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Target Price: Rmb42.68

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## 上海国资酒管龙头，改革提效助发展

### 投资要点：

**公司概况：**全国规模最大的酒店管理集团，涵盖从经济型至高端全产品线。①**历史收入利润体量：**2022 年实现收入/归母净利润 110.08 亿元/1.13 亿元；2019 年（历史收入业绩最好年份）实现营业收入/归母净利润 150.99 亿元/10.92 亿元。②**主营业务拆分：**2022 年公司业务主要分为有限服务型酒店营运及管理业务和食品及餐饮业务两个板块，2022 年在营业收入中占比各为 97.91%/2.09%③**区域收入拆分：**2022 年公司在大陆境内和境外分别实现总营收 75.27 亿元/34.80 亿元，在总收入中分别占 68.38%/31.62%。④**门店结构拆分：**截至 2023 年第三季度，公司共有开业酒店 12138 家，2017-2022 年门店数 CAGR 为 11.55%。其中直营/加盟分别为 768 家/11370 家，占比分别为 6.33%/93.67%；中端/经济型分别 6984 家/5154 家，占比分别为 57.54%/42.46%。

**行业特点：**酒店行业兼具周期与成长性，成长性主要来源于连锁化率提升与结构升级。①**周期特点：**酒店供给调整滞后，2023 年新增酒店供给逐渐追平需求。②**成长性来源：**酒店行业连锁化率从 2019 年末的 26%提升至 2022 年末的 39%，中端及中高端酒店房间数占比预计从 2017 年的 20%上升到 2023 年的 27%。

**竞争优势：**背靠国资平台资金实力雄厚，品牌矩阵完整。锦江酒店从事全服务酒店及有限服务酒店的投资营运和管理，以及餐饮业的投资与经营。通过产业资本双轮驱动，积极推进酒店业的“全球布局，跨国经营”战略。①**平台实力雄厚：**锦江酒店背靠上海国资委。近年来，公司积极进行收并购，先后战略投资收购法国卢浮集团（2015 年）、铂涛酒店集团（2016 年）和维也纳酒店集团（2016 年），酒店规模显著增长，国际化进程发展迅速。②**规模领先、品牌矩阵完善：**2023 年，公司综合考虑品牌规模、品牌影响力、发展潜力和差异化竞争优势，明确了 10 个主力发展品牌，聚焦优势资源，将主力品牌培育大而强，打造能参与世界一流竞争的头部品牌。2023 年 11 月 29 日公司发布公告，拟收购锦江国际酒管公司，J 酒店、岩花园、锦江和昆仑等高端酒店资产注入。重组后，公司涵盖经济型至全服务全品类酒店。

**当前看点：**治理改革助力后台提效，直销渠道推动利润增长。①2023 年 12 月，王伟出任锦江酒店（中国区）CEO，提出加强数字化能力建设，打造高效、共赢的平台，成为品牌强、会员强、运营强的酒店的目标。②公司于 2023 年 11 月完成对锦江国际酒店管理有限公司的收购，产品管理体系进一步完善，预计后续改革将进一步升级。③2021 年和 2022 年，CRS 实现营业收入 1.19 亿/1.23 亿，公司于 2023 年 6 月收购 WeHotel 90%股权，WeHotel 在 2023 年前三季度贡献利润 8000 万，预计未来 CRS 收入将带来利润增厚。

**盈利预测：**预计 2023-25 年收入 143.21、149.81、155.82 亿元（23-24 原预测为 155、172 亿元），归母净利润 10.04、18.27、20.74 亿元（23-24 原预测为 17.19、23.36 亿元，下调主因 23 年欧元区利率超预期上行带来财务费用拖累），故给予 2024 年 25x PE，对应合理市值 456.7 亿元，目标价 42.68 元（原目标价 64.25 元，2023 年 40 倍 PE 和 20 倍 EV/EBITDA），维持“优于大市”评级。

**风险提示：**竞争加剧，商旅需求恢复不及预期，改革进展和效果的不确定性，门店扩张与结构不及预期。

### 主要财务数据及预测

|             | 2021   | 2022  | 2023E  | 2024E | 2025E |
|-------------|--------|-------|--------|-------|-------|
| 营业收入（百万元）   | 11400  | 11008 | 14321  | 14981 | 15582 |
| (+/-)YoY(%) | 15.2%  | -3.4% | 30.1%  | 4.6%  | 4.0%  |
| 净利润（百万元）    | 96     | 113   | 1004   | 1827  | 2074  |
| (+/-)YoY(%) | -13.2% | 18.7% | 784.9% | 81.9% | 13.5% |
| 全面摊薄 EPS(元) | 0.09   | 0.11  | 0.94   | 1.71  | 1.94  |
| 毛利率(%)      | 34.3%  | 33.1% | 35.7%  | 38.1% | 40.6% |
| 净资产收益率(%)   | 0.6%   | 0.7%  | 5.9%   | 9.6%  | 9.9%  |

资料来源：公司年报（2021-2022），HTI

备注：净利润为归属母公司所有者的净利润

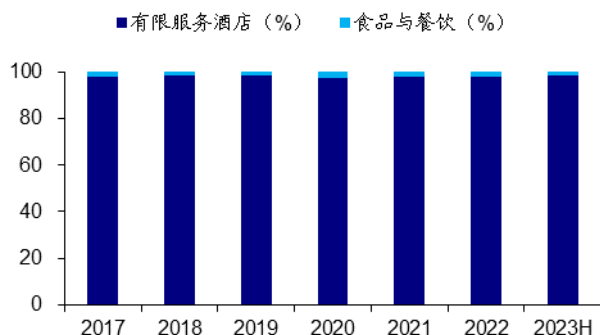
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图1 公司收入与增速 (2015-2023Q3)



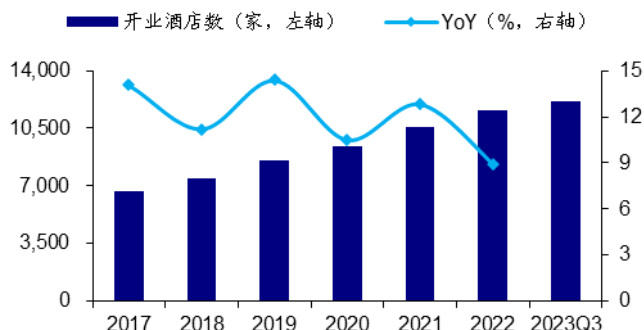
资料来源: 2015-2022 年年报, 2023 年三季报, HTI

图3 收入结构 (2017-2023H)



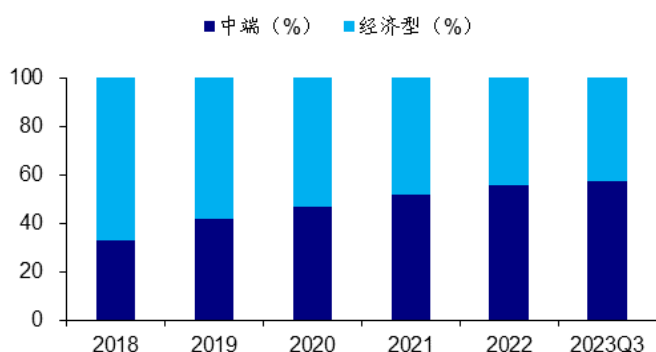
资料来源: 2017-2022 年年报, 2023 年半年报, HTI

图5 开业酒店数与增速 (2017-2023Q3)



资料来源: 2017-2022 年年报, 2023 年三季报, HTI

图7 分等级酒店数量占比 (2018-2023Q3)



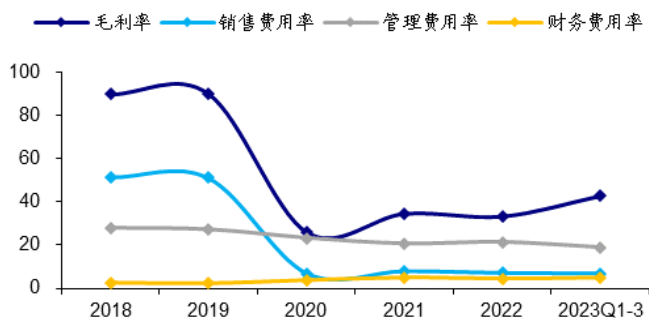
资料来源: 2018-2022 年年报, 2023 年三季报, HTI

图2 公司归母净利润 (2015-2023Q3)



资料来源: 2015-2022 年年报, 2023 年三季报, HTI

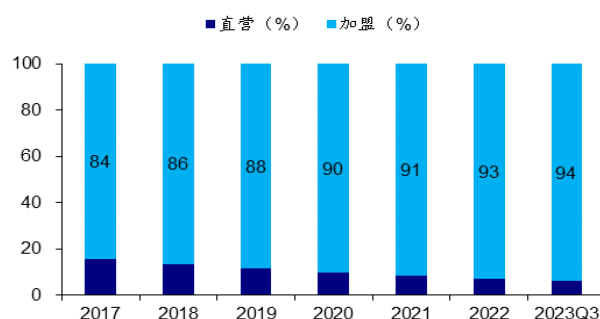
图4 毛利率及费用率 (%)



资料来源: 2018-2022 年年报, 2023 年三季报, HTI

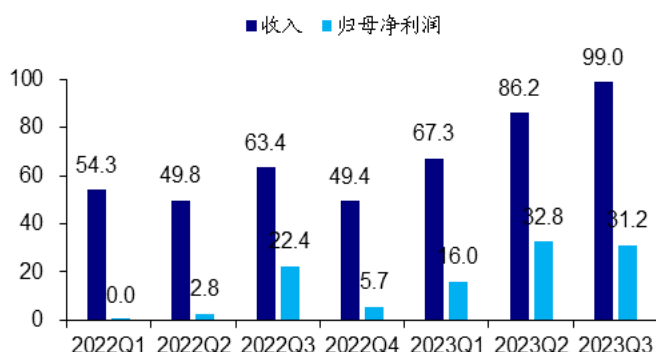
注: 2020 年毛利率、销售费用率突变主因会计准则调整

图6 直营加盟门店结构 (2017-2023Q3)



资料来源: 2017-2022 年年报, 2023 年三季报, HTI

图8 WeHotel 收入及归母净利润 (单季度, 百万元)



资料来源: 2022Q1-2023Q3 季报, HTI

我们认为，随着公司改革步入深水区，①管理层变革带来新一轮前端扩张与后台提效预期；②直营门店减亏+海外财务费用缩减+CRS 系统收费提升带来业绩释放。

我们对公司的盈利预测包含以下假设：

（一）收入端：我们预计 2023-2025 年公司营业收入达 143.21/149.81/155.82 亿元，同比增长 30.10%/4.61%/4.01%。

其中

（1）门店数：预计 2023-2025 年公司净增门店数 820/940/900 家，其中，境内直营净增-80/-60/0 家，境内加盟净增 900/1000/900 家，境外净增-15/-3/-2 家。

（2）RevPAR：预计 2023-2025 年公司境内 RevPAR 同比+16.4%/+2.2%/0，其中 OCC 同比+4pct/+2/+0pct，ADR 同比+10%/0/0。

（3）订房渠道：预计 2023-2025 年订房渠道收入 3.38/7.71/12.30 亿元。

（二）费用端

（1）销售费用率：预计 2023-2025 年公司销售费用率为 7.5%/7.3%/7.1%。

（2）管理费用率：预计 2023-2025 年公司管理费用率为 20.3%/19.3%/18.3%。

（3）财务费用率：预计 2023-2025 年公司财务费用率为 2.8%/2.1%/1.7%。

公司有望凭借法体融合、品牌矩阵完善后开发势能释放带动开店数量与质量提升；锦江酒店（中国区）管理层变革带来中后台运营效率进一步释放。公司未来三年业绩有望维持较高增长。综上，我们预计 2023-2025 年公司实现归母净利润 10.04 亿元、18.27 亿元、20.74 亿元，参照可比公司华住集团、首旅酒店、君亭酒店 2024 年 PE 均值，给予公司 2024 年 25x PE，对应合理市值 456.7 亿元，目标价 42.68 元，维持“优于大市”。

风险提示：竞争加剧，商旅需求恢复不及预期，改革进展和效果的不确定性，门店扩张与结构不及预期

表 1 2023-2025 年收入预测 (百万元)

|            | 2021  | 2022  | 2023E | 2024E | 2025E |
|------------|-------|-------|-------|-------|-------|
| 营业总收入      | 11400 | 11008 | 14321 | 14981 | 15581 |
| YoY (%)    | 15.2  | -3.4  | 30.1  | 4.6   | 4.0   |
| 1 有限服务酒店   |       |       |       |       |       |
| 营业收入       | 11090 | 10777 | 14041 | 14701 | 15301 |
| YoY (%)    | 14.9  | -2.8  | 30.3  | 4.7   | 4.1   |
| 其中:        |       |       |       |       |       |
| 1.1 酒店运营   | 5759  | 5963  | 7.064 | 6609  | 6318  |
| 客房         | 4870  | 5026  | 6.075 | 5684  | 5433  |
| 餐饮         | 643   | 891   | 706   | 661   | 632   |
| 商品销售       | 246   | 46    | 283   | 264   | 253   |
| 1.2 管理加盟   | 4479  | 4108  | 5936  | 7.029 | 7.900 |
| 前期加盟服务     | 812   | 446   | 490   | 600   | 585   |
| 持续加盟及劳务派遣  | 3549  | 3540  | 5108  | 5657  | 6.085 |
| 订房渠道       | 119   | 123   | 338   | 771   | 1230  |
| 1.3 会员卡权益  | 386   | 251   | 300   | 300   | 300   |
| 1.4 采购平台收入 | 285   | 221   | 241   | 264   | 284   |
| 1.5 其他     | 182   | 234   | 500   | 500   | 500   |
| 2 食品与餐饮    | 249   | 231   | 280   | 280   | 280   |

资料来源: 公司 2021-2022 年年报, HTI

表 3 可比公司估值表 (倍, 2024 年 3 月 6 日)

| 简称            | 华住集团-S | 首旅酒店 | 君亭酒店 | 平均值 |
|---------------|--------|------|------|-----|
| PE (倍, 2023E) | 20     | 20   | 80   | 40  |
| PE (倍, 2024E) | 19     | 16   | 27   | 21  |

资料来源: Wind, HTI

## 财务报表分析和预测

| 主要财务指标             | 2022         | 2023E        | 2024E        | 2025E        | 利润表 (百万元)          | 2022         | 2023E        | 2024E        | 2025E        |
|--------------------|--------------|--------------|--------------|--------------|--------------------|--------------|--------------|--------------|--------------|
| <b>每股指标 (元)</b>    |              |              |              |              | <b>营业总收入</b>       | <b>11008</b> | <b>14321</b> | <b>14981</b> | <b>15582</b> |
| 每股收益               | 0.11         | 0.94         | 1.71         | 1.94         | 营业成本               | 7364         | 9211         | 9276         | 9263         |
| 每股净资产              | 15.49        | 16.02        | 17.73        | 19.67        | 毛利率%               | 33.1%        | 35.7%        | 38.1%        | 40.6%        |
| 每股经营现金流            | 2.09         | 3.06         | 1.92         | 2.46         | 营业税金及附加            | 128          | 167          | 174          | 181          |
| 每股股利               | 0.06         | 0.00         | 0.00         | 0.00         | 营业税金率%             | 1.2%         | 1.2%         | 1.2%         | 1.2%         |
| <b>价值评估 (倍)</b>    |              |              |              |              | 营业费用               | 776          | 1045         | 1079         | 1106         |
| P/E                | 304.36       | 34.40        | 18.91        | 16.66        | 营业费用率%             | 7.1%         | 7.3%         | 7.2%         | 7.1%         |
| P/B                | 2.08         | 2.01         | 1.82         | 1.64         | 管理费用               | 2348         | 2911         | 2896         | 2856         |
| P/S                | 3.14         | 2.41         | 2.31         | 2.22         | 管理费用率%             | 21.3%        | 20.3%        | 19.3%        | 18.3%        |
| EV/EBITDA          | 28.21        | 21.30        | 14.05        | 12.22        | EBIT               | 453          | 1711         | 2688         | 2961         |
| 股息率%               | <b>0.2%</b>  | <b>0.0%</b>  | <b>0.0%</b>  | <b>0.0%</b>  | 财务费用               | 475          | 398          | 300          | 250          |
| <b>盈利能力指标 (%)</b>  |              |              |              |              | 财务费用率%             | 4.3%         | 2.8%         | 2.0%         | 1.6%         |
| 毛利率                | 33.1%        | 35.7%        | 38.1%        | 40.6%        | 资产减值损失             | -4           | 0            | 0            | 0            |
| 净利润率               | 1.0%         | 7.0%         | 12.2%        | 13.3%        | 投资收益               | 172          | 286          | 300          | 312          |
| 净资产收益率             | 0.7%         | 5.9%         | 9.6%         | 9.9%         | <b>营业利润</b>        | <b>462</b>   | <b>1283</b>  | <b>2358</b>  | <b>2681</b>  |
| 资产回报率              | 0.2%         | 2.2%         | 3.8%         | 4.0%         | 营业外收支              | 33           | 30           | 30           | 30           |
| 投资回报率              | 0.6%         | 3.8%         | 5.7%         | 5.9%         | <b>利润总额</b>        | <b>495</b>   | <b>1313</b>  | <b>2388</b>  | <b>2711</b>  |
| <b>盈利增长 (%)</b>    |              |              |              |              | EBITDA             | 2790         | 2191         | 3149         | 3402         |
| 营业收入增长率            | -3.4%        | 30.1%        | 4.6%         | 4.0%         | 所得税                | 250          | 197          | 358          | 407          |
| EBIT 增长率           | -51.0%       | 277.8%       | 57.1%        | 10.2%        | 有效所得税率%            | 50.5%        | 15.0%        | 15.0%        | 15.0%        |
| 净利润增长率             | 18.7%        | 784.9%       | 81.9%        | 13.5%        | 少数股东损益             | 132          | 112          | 203          | 230          |
| <b>偿债能力指标</b>      |              |              |              |              | <b>归属母公司所有者净利润</b> | <b>113</b>   | <b>1004</b>  | <b>1827</b>  | <b>2074</b>  |
| 资产负债率              | 63.8%        | 61.6%        | 59.2%        | 56.8%        |                    |              |              |              |              |
| 流动比率               | 0.89         | 1.14         | 1.42         | 1.71         | <b>资产负债表 (百万元)</b> | <b>2022</b>  | <b>2023E</b> | <b>2024E</b> | <b>2025E</b> |
| 速动比率               | 0.83         | 1.06         | 1.33         | 1.63         | 货币资金               | 6915         | 7959         | 10605        | 13472        |
| 现金比率               | 0.59         | 0.83         | 1.09         | 1.38         | 应收账款及应收票据          | 1854         | 1193         | 1248         | 1298         |
| <b>经营效率指标</b>      |              |              |              |              | 存货                 | 68           | 90           | 90           | 90           |
| 应收账款周转天数           | 54.99        | 38.31        | 29.34        | 29.42        | 其它流动资产             | 1625         | 1688         | 1776         | 1859         |
| 存货周转天数             | 3.53         | 3.08         | 3.49         | 3.50         | 流动资产合计             | 10463        | 10930        | 13720        | 16719        |
| 总资产周转率             | 0.23         | 0.31         | 0.32         | 0.31         | 长期股权投资             | 477          | 477          | 477          | 477          |
| 固定资产周转率            | 2.19         | 3.02         | 3.43         | 3.89         | 固定资产               | 4918         | 4553         | 4188         | 3821         |
|                    |              |              |              |              | 在建工程               | 527          | 511          | 496          | 481          |
|                    |              |              |              |              | 无形资产               | 6851         | 6851         | 6851         | 6851         |
|                    |              |              |              |              | 非流动资产合计            | 36968        | 35453        | 34992        | 34551        |
| <b>现金流量表 (百万元)</b> | <b>2022</b>  | <b>2023E</b> | <b>2024E</b> | <b>2025E</b> | <b>资产总计</b>        | <b>47431</b> | <b>46383</b> | <b>48711</b> | <b>51269</b> |
| 净利润                | 113          | 1004         | 1827         | 2074         | 短期借款               | 149          | 149          | 149          | 149          |
| 少数股东损益             | 132          | 112          | 203          | 230          | 应付票据及应付账款          | 1315         | 1279         | 1288         | 1287         |
| 非现金支出              | 2379         | 480          | 461          | 441          | 预收账款               | 8            | 7            | 7            | 8            |
| 非经营收益              | -84          | 22           | -395         | -35          | 其它流动负债             | 10338        | 8161         | 8251         | 8306         |
| 营运资金变动             | -303         | 1661         | -44          | -79          | 流动负债合计             | 11811        | 9596         | 9695         | 9749         |
| <b>经营活动现金流</b>     | <b>2238</b>  | <b>3279</b>  | <b>2051</b>  | <b>2631</b>  | 长期借款               | 8058         | 8058         | 8058         | 8058         |
| 资产                 | -482         | 173          | 554          | 186          | 其它长期负债             | 10412        | 10897        | 11097        | 11297        |
| 投资                 | 672          | 0            | 0            | 0            | 非流动负债合计            | 18470        | 18955        | 19155        | 19355        |
| 其他                 | 42           | 1393         | 300          | 312          | <b>负债总计</b>        | <b>30281</b> | <b>28552</b> | <b>28851</b> | <b>29105</b> |
| <b>投资活动现金流</b>     | <b>232</b>   | <b>1566</b>  | <b>854</b>   | <b>497</b>   | 实收资本               | 1070         | 1070         | 1070         | 1070         |
| 债权募资               | -935         | -3089        | 200          | 200          | 归属于母公司所有者权益        | 16573        | 17142        | 18969        | 21043        |
| 股权募资               | 0            | -398         | 0            | 0            | 少数股东权益             | 577          | 689          | 892          | 1122         |
| 其他                 | -2623        | -324         | -459         | -462         | <b>负债和所有者权益合计</b>  | <b>47431</b> | <b>46383</b> | <b>48711</b> | <b>51269</b> |
| <b>融资活动现金流</b>     | <b>-3558</b> | <b>-3811</b> | <b>-259</b>  | <b>-262</b>  |                    |              |              |              |              |
| <b>现金净流量</b>       | <b>-1075</b> | <b>1044</b>  | <b>2646</b>  | <b>2866</b>  |                    |              |              |              |              |

备注：(1) 表中计算估值指标的收盘价日期为 03 月 06 日；(2) 以上各表均为简表

资料来源：公司年报 (2022)，HTI

## APPENDIX 1

## Summary

## Investment Highlights:

Shanghai JinJiang International Hotels Development, China's largest hotel management group, spans economy to luxury. 2022 revenue/NPAtS was RMB 11.01 billion/RMB 113 million; 2019 saw peak performance with RMB 15.10 billion/RMB 1.09 billion. Main sectors in 2022: limited service hotels and food/beverage, contributing 97.91%/2.09% to revenue. Regional breakdown: 2022 mainland/overseas revenue was RMB 7.53 billion/RMB 3.48 billion, 68.38%/31.62% of total. Store structure: As of Q3 2023, 12,138 hotels, with a 2017-2022 CAGR of 11.55%; 768 direct/11,370 franchise, 6.33%/93.67%; 6,984 mid-scale/5,154 economy, 57.54%/42.46%. Industry features: Hotels combine cyclicity and growth, with growth from increased chain rates and upgrades. Cyclicity: Hotel supply lags, with 2023 supply catching up to demand. Growth: Chain rate rose from 26% in 2019 to 39% in 2022, with mid to upper-scale rooms expected to grow from 20% in 2017 to 27% in 2023. Competitive Edge: Backed by state-owned capital, JinJiang Hotels invests in full and limited service hotels and food/beverage. With dual industry and capital drivers, it pursues a global strategy. Strong platform: Supported by Shanghai's SASAC, JinJiang has grown through acquisitions, including France's Louvre Group (2015), Plateno Group (2016), and Vienna Hotels Group (2016). Leading scale, complete brand matrix: In 2023, JinJiang defined 10 key brands, focusing on strengths to compete globally. On November 29, 2023, it announced the acquisition of Jin Jiang International Hotel Management Co., Ltd., adding high-end assets like J Hotel. Post-restructuring, it covers all hotel categories.

Current Focus: Governance reforms boost back office efficiency, direct sales drive profit growth. In December 2023, Wang Wei became CEO of JinJiang Hotels (China), emphasizing digital capabilities for a strong, win-win platform. The acquisition of Jin Jiang International Hotel Management in November 2023 further refined product management, with more upgrades expected. CRS generated RMB 119/123 million in 2021/2022, and the June 2023 acquisition of 90% of WeHotel added RMB 80 million in profit for the first three quarters, with future CRS revenue expected to increase profits.

Earnings Forecast: Revenue projected at RMB 14.32/14.98/15.58 billion for 2023-2025, with NPAtS at RMB 1.00/1.83/2.07 billion. With a 2024 PE of 25x, the fair market capitalization is RMB 45.67 billion, target price RMB 42.68, rated 'Outperform'.

Risk Warning: Intensified competition, weaker than expected business travel demand, uncertainty in reform progress and outcomes, and store expansion and structure not meeting expectations.

## 附录 APPENDIX

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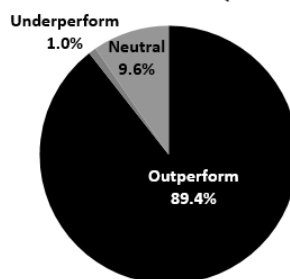
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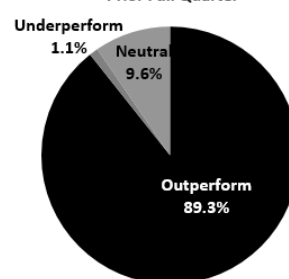
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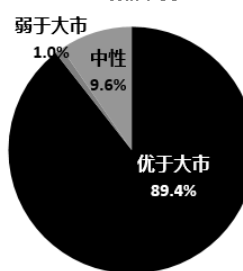
Most Recent Full Quarter



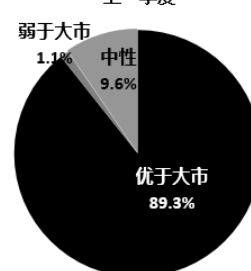
Prior Full Quarter



最新季度



上一季度



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|------------------------------|------------|-------------------|--------------|
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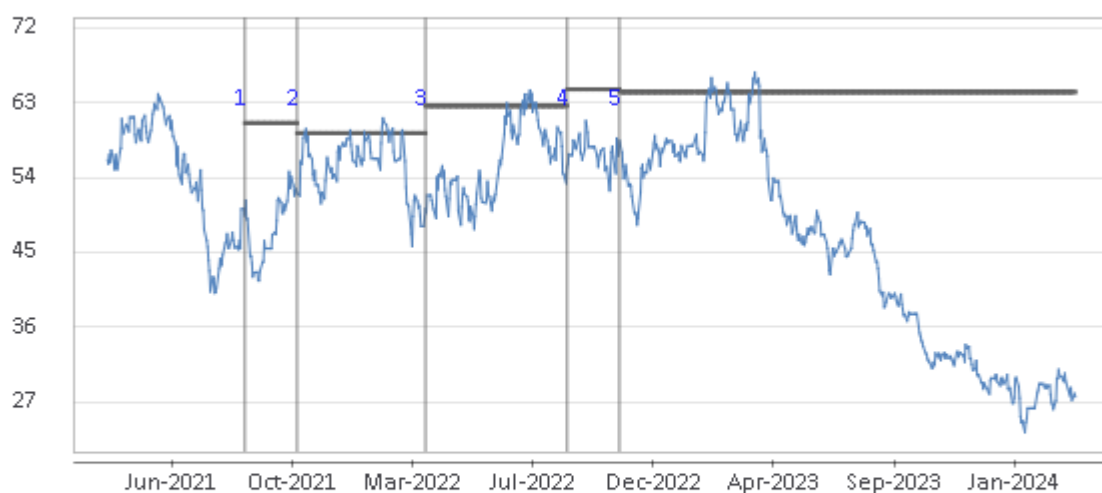
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## Shanghai JinJiang International Hotels Development - 600754 CH



1. 7 Sep 2021 OUTPERFORM at 50.18 target 60.51.
2. 7 Nov 2021 OUTPERFORM at 52.57 target 59.3.
3. 30 Mar 2022 OUTPERFORM at 49.19 target 62.59.
4. 6 Sep 2022 OUTPERFORM at 53.29 target 64.57.
5. 6 Nov 2022 OUTPERFORM at 58.38 target 64.25.